



**University Of M'sila**  
**Mathematics and Informatics Faculty**  
**Computer Science Departement**  
**Program Title: L3-SI**

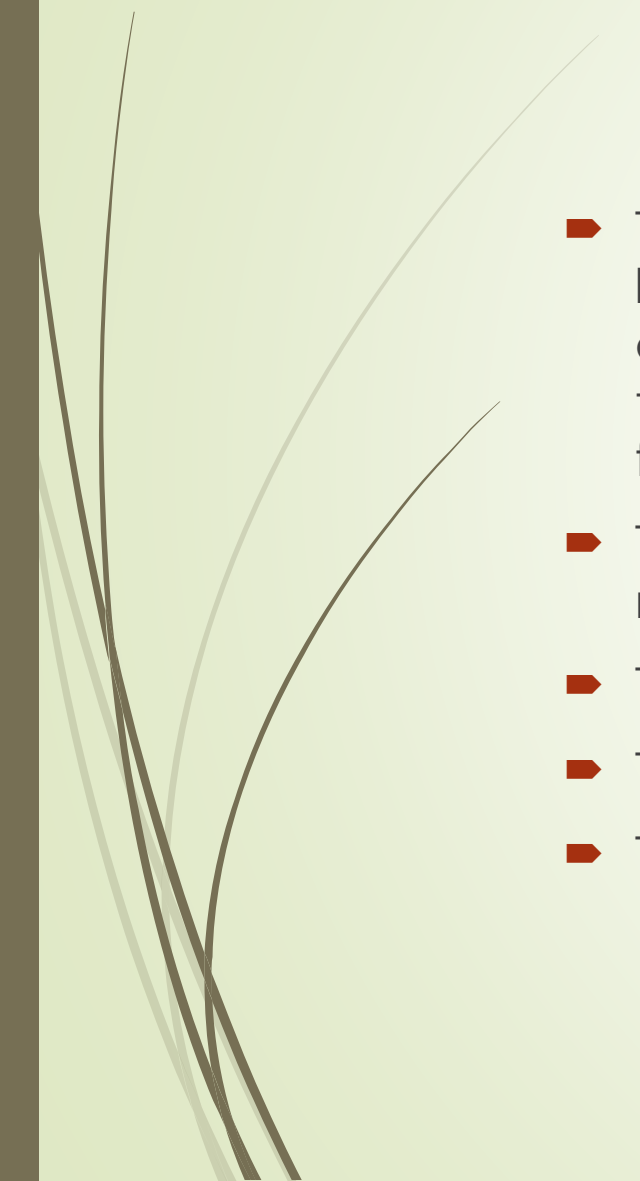
**Semester: 3**  
**Course Title:** Startup  
**Credits: 2**  
**Weighting Coefficient: 1**

**Assessment Method:** Final Exam: 100%

**Presented by: Dr. Adel MOUSSAOUI**



# Course Objectives:

- This course aims to provide the student with, and help them structure, launch, or develop their entrepreneurial project. Another objective is to develop the student's entrepreneurial creativity by having them showcase their ideas through "business model" type projects. The module is based on four key points:
  - To motivate the student towards startup creation and equip them with the means to venture into the business model sector.
  - To master the tools for formalizing and implementing a startup project.
  - To transform good ideas into a viable business model.
  - To adapt the student to the startup ecosystem and culture.
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# Content:

1. The Company: definition, purpose, and classification
  2. Entrepreneurship and the Entrepreneur
  3. The Company and its Environment
  4. The Entrepreneur
  5. Market Research
  6. Innovation and Opportunity
  7. Intrapreneurship
  8. Business Creation
  9. Marketing
  10. The Business Plan
  11. Financial Analysis
  12. Legal Analysis
  13. Development Strategies for a New Business
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# TextBooks

## ➤ "The Lean Startup" – Eric Ries

➤ *A foundational book on building adaptable, feedback-driven startups.*

✦ يقدم منهجية "الشركة الرشيقية" التي تعتمد على التجربة، التعلم، والتطوير المستمر لتقليل الفشل.

## ➤ "Zero to One" – Peter Thiel

➤ *Focuses on building unique innovations rather than copying existing models.*

✦ يدعو إلى التفكير خارج المألوف وبناء أفكار جديدة تمامًا بدلاً من تقليد الآخرين.

## ➤ "Good to Great" – Jim Collins

➤ *Explores why some companies make the leap from good to great — and others don't.*

✦ تحليل عميق للعوامل التي تجعل الشركات تنتقل من النجاح العادي إلى التميز المستدام.

## ➤ "Innovator's Dilemma" – Clayton Christensen

➤ *Explains how great companies can fail by ignoring disruptive innovations.*

✦ يشرح كيف يمكن حتى للشركات الناجحة أن تنهار إذا لم تتبنَّ الابتكارات الجديدة في الوقت المناسب.



# 1. The Company: Definition, Purpose, and Classification

- 1. Definition: A company, also known as a firm or business enterprise, is an organization or entity engaged in the commercial, industrial, or professional activity of providing goods or services to customers. Its core function is to combine human, capital, and technological resources in an organized manner to achieve specific economic objectives. Legally, it is often recognized as a separate entity from its owners.



# 1. The Company: Definition, Purpose, and Classification

## ➤ 1.2. Purpose

- **Primary Economic Purpose:** To create and deliver value (goods/services) that satisfies customer needs and wants.
- **Primary Financial Purpose:** To generate a profit, which ensures the sustainability and growth of the enterprise, and provides a return on investment for its owners or shareholders.
- **Broader Strategic Purposes:** Modern views also encompass broader purposes, often defined in a company's mission and vision statements. These can include:
  - Achieving market leadership.
  - Driving innovation.
  - Contributing to social good or environmental sustainability (Corporate Social Responsibility).
  - Providing employment and contributing to the economy.





# 1. The Company: Definition, Purpose, and Classification

## ➤ 1.3. Classification

Companies can be classified based on several criteria:

### ➤ 1.3.1. By Business Activity:

- **Primary Sector:** Extracting raw materials (e.g., mining, agriculture).
- **Secondary Sector:** Manufacturing and construction, transforming raw materials into finished goods.
- **Tertiary Sector:** Providing services (e.g., retail, banking, consulting, healthcare).
- **Quaternary Sector:** Knowledge-based services (e.g., information technology, research and development).



# 1. The Company: Definition, Purpose, and Classification

## ➤ 1.3.2. By Ownership and Legal Structure:

- **Sole Proprietorship:** Owned and operated by a single individual. Simple to establish but with unlimited personal liability.
- **Partnership:** Owned by two or more individuals who share profits, losses, and liability.
- **Limited Liability Company (LLC):** A hybrid structure that provides the limited liability of a corporation with the tax efficiencies of a partnership.
- **Corporation (or Société Anonyme - SA):** A legal entity separate from its owners (shareholders), offering the strongest limited liability protection. It is more complex and subject to stricter regulations.

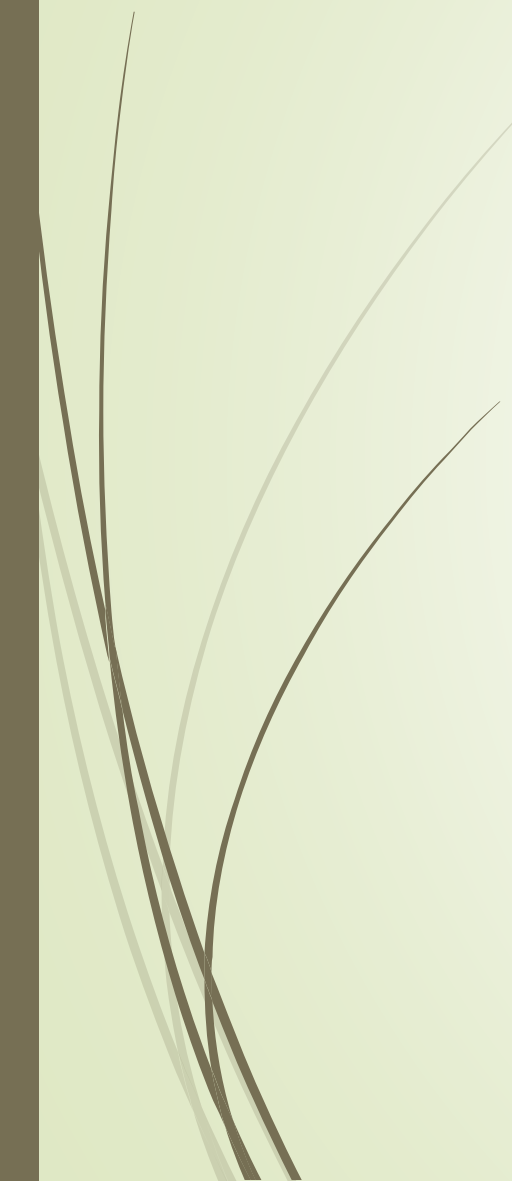






# 1. The Company: Definition, Purpose, and Classification

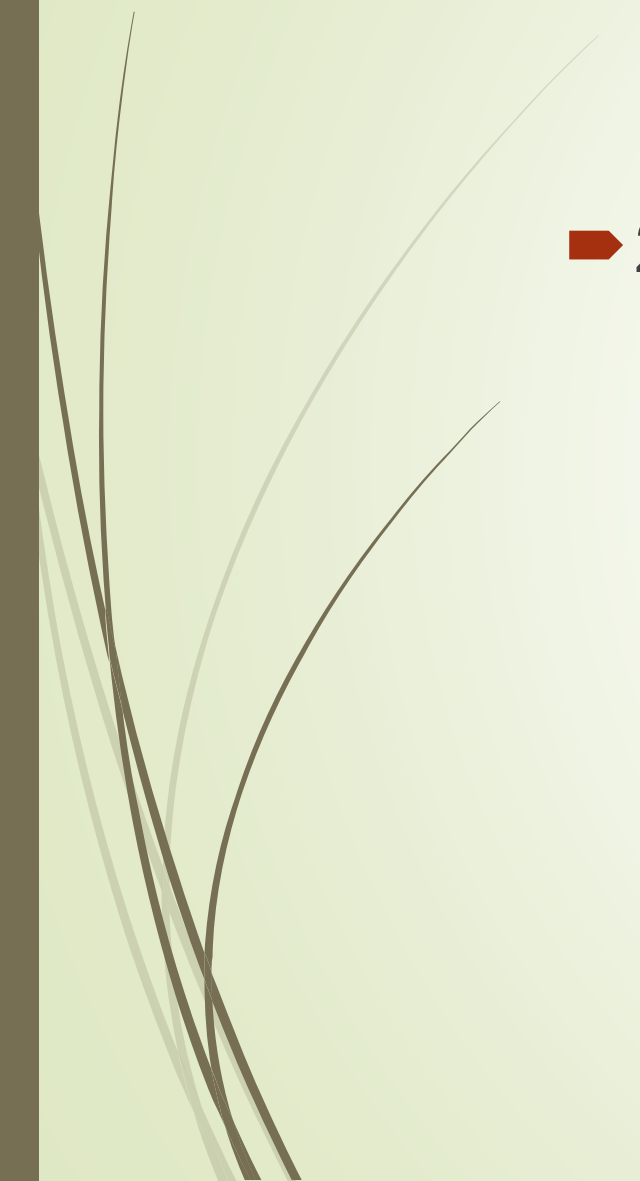
## ➤ 1.3.3. By Size:

- **Micro-enterprise:** Fewer than 10 employees.
  - **Small and Medium-sized Enterprise (SME):** Typically up to 250 employees.
  - **Large Enterprise:** Over 250 employees, with significant resources and market share.
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## 2. Entrepreneurship and the Entrepreneur

### ➤ 2.1. Entrepreneurship: A Multi-Faceted Definition

- Entrepreneurship is not merely "starting a business." It is a dynamic and complex process of identifying opportunities, marshaling resources, and creating value in the face of risk and uncertainty. It involves the creation of something new, whether a new product, a new organization, a new market, or a new set of processes.
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## 2. Entrepreneurship and the Entrepreneur

- **Key Dimensions of the Definition:**

- **A Process:** It is a journey, not a single event. This process involves several stages from idea generation to harvesting the venture.
- **Opportunity-Centric:** At its heart is the discovery and exploitation of opportunities—meeting unmet needs, solving problems, or improving existing solutions.
- **Resource Orchestration:** Entrepreneurs often start with limited resources. Their skill lies in creatively securing and combining human, financial, and physical resources to pursue the opportunity.



## 2. Entrepreneurship and the Entrepreneur

- **Key Dimensions of the Definition:**

- **Value Creation:** The ultimate goal is to create value. This value can be:
  - **Economic:** Profit, shareholder wealth.
  - **Social:** Addressing social problems (Social Entrepreneurship).
  - **Consumer:** Providing a better product or service.
  - **Personal:** Achieving independence and self-fulfillment.
- **Risk and Uncertainty Management:** Entrepreneurs operate in an environment of uncertainty. They don't just take risks; they calculate and manage them.



## 2. The Entrepreneur: The Driving Force

- **An entrepreneur is the individual—or team—who drives the entrepreneurial process. They are the architects, catalysts, and engines of the venture.**
- **Core Characteristics and Traits:** While not every entrepreneur possesses all these traits, common patterns include:
  - **Vision and Passion:** The ability to see a future others don't and the intense drive to make it a reality.
  - **High Tolerance for Ambiguity and Risk:** Comfort with uncertainty and the willingness to take calculated risks without a guaranteed outcome.
  - **Innovation and Creativity:** The capacity to think differently, challenge the status quo, and develop novel solutions.
  - **Proactiveness and Initiative:** A bias for action. They don't wait for things to happen; they make them happen.
  - **Resilience and Perseverance (Grit):** The ability to endure setbacks, failures, and criticism and to persist in the face of adversity.
  - **Internal Locus of Control:** A belief that their own actions and decisions, rather than external forces, determine their outcomes.
  - **Strong Leadership and Team-Building Skills:** The ability to inspire, motivate, and build a team that complements their own skills.



## 3. Goals of Entrepreneurship

### ➤ A. Economic Goals:

- **Profit Generation:** Ensuring financial sustainability and providing a return on investment.
- **Wealth Creation:** Building value in the company, leading to capital gains for the founders and investors.
- **Market Creation/Transformation:** Introducing new products or business models that create entirely new markets or disrupt existing ones.





## 3. Goals of Entrepreneurship

### ➤ B. Strategic and Operational Goals:

- **Growth and Scalability:** Building an organization that can grow significantly in revenue, market share, and impact.
- **Sustainability:** Creating a business model that is viable and competitive in the long term.
- **Innovation Leadership:** Establishing the venture as a leader in its field through continuous innovation.



## 3. Goals of Entrepreneurship

### ➤ C. Personal Goals:

- **Autonomy and Independence:** The desire to be one's own boss and control one's own destiny.
- **Self-Actualization:** The need for personal achievement, recognition, and the challenge of building something from scratch.
- **Legacy:** Creating something lasting that reflects the entrepreneur's values and vision.



## 3. Goals of Entrepreneurship

### ➤ D. Societal Goals:

- **Job Creation:** SMEs and new ventures are the primary drivers of net new job creation in most economies.
- **Economic Development:** Entrepreneurship stimulates economic growth, increases competition, and drives efficiency.
- **Social Change:** Social entrepreneurs specifically aim to solve pressing social and environmental issues.



## 4. The Entrepreneurial Process: A Step-by-Step Journey

- This process is rarely linear, but it generally follows these stages:
- 1. **Idea Generation & Identification:** Spotting an unmet need, a market gap, or a problem that can be solved commercially.
- 2. **Opportunity Evaluation:** Analyzing the idea's feasibility, market size, competition, and potential profitability. This is where the initial "filtering" happens.
- 3. **Business Planning:** Formalizing the idea into a strategic document—the Business Plan—which outlines the product, market, marketing, operations, and financial strategy.
- 4. **Resource Mobilization:** Acquiring the necessary resources. This includes:
  - **Financial Capital:** Raising money from personal savings, friends/family, angel investors, venture capital, or loans.
  - **Human Capital:** Founding team formation and hiring key employees.
  - **Physical Capital:** Securing office space, equipment, and technology.



## 4. The Entrepreneurial Process: A Step-by-Step Journey

5. **Venture Launch & Establishment:** Legally forming the company, launching the product/service, and acquiring the first customers.
6. **Growth Management:** Scaling the business, managing increasing complexity, building formal processes, and potentially entering new markets.
7. **Harvesting (Exit):** Realizing the value created through strategies like:
  - **IPO (Initial Public Offering):** Selling shares to the public.
  - **Acquisition/Merger:** Selling the company to another entity.
  - **Succession:** Passing the business to family members or employees.



## 5. Types of Entrepreneurs

- **The Small Business Entrepreneur:** Opens a business with the primary goal of generating income to support a family (e.g., a restaurant, a local shop). Not focused on high growth or scalability.
  - **The Scalable Startup Entrepreneur:** Aims to build a high-growth company, often technology-based, with the potential to become very large. Typically seeks venture capital funding.
  - **The Social Entrepreneur:** Driven by a mission to create positive social or environmental change. Profit is a means to sustain and scale the impact, not the primary end goal.
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## 5. Types of Entrepreneurs

- **The Innovative Entrepreneur:** Creates groundbreaking products or business models that disrupt existing industries (e.g., Steve Jobs, Elon Musk).
  - **The Imitative Entrepreneur:** Adopts an existing successful business model and replicates it in a different location or market, often with minor improvements.
  - **The Intrapreneur (Corporate Entrepreneur):** An employee within a large organization who acts like an entrepreneur, driving innovation, developing new products, or exploring new markets from within the corporate structure.
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